Trustees' Annual Report - Year ended 31 December 2023

CPRE Norfolk 15 Pigg Lane Norwich NR3 1RS 01603 761660 info@cprenorfolk.org.uk www.cprenorfolk.org.uk

Registered charity no. 210706



## Trustees' Annual Report - Year ended 31 December 2023

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### Report of the Executive Committee - Year ended 31 December 2023

#### **Reference and Administrative Information**

#### Charity Name: CPRE Norfolk

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**Charity Registration Number:** 210706

#### Address of Charity:

15 Pigg Lane Norwich Norfolk NR3 1RS

#### Further Contact Details of Charity:

Tel: (01603) 761660 Email: info@cprenorfolk.org.uk Web: www.cprenorfolk.org.uk

#### Trustees of the Executive Committee during 2023: Professor Tim O'Riordan (President)

(Chair)

Professor Tim O'Riordan Christopher Dady Kevin Jones Sandra Walmsley George Ridgway Ian Francis David Hook Pallavi Devulapalli Heather Tyrrell Dr Ian Shepherd Alexandra Coupe Faye LeBon

#### **Vice Presidents**

Matthew Martin Lady Laurel Walpole Dr Ian Shepherd

#### Bankers:

CAF Bank Ltd 25 Kings Hill Avenue, Kings Hill West Malling Kent ME19 4JQ (Vice Chair) (Vice Chair, resigned 16th November 2023) (Treasurer) (Secretary, resigned 23rd August 2023)

(resigned 23rd January 2023) (resigned 25th May 2023) (resigned 25th May 2023) (resigned 21st August 2023)

(from 25th May 2023)

Virgin Money PLC Jubilee House Gosforth Newcastle Upon Tyne NE3 4PL Shawbrook Bank Limited Lutea House, Warley Hill Business Park The Drive, Great Warley Brentwood, Essex CM13 3BE

#### **Reporting Accountants:**

Make It Count Accountancy Services 3 Malleson Place East Carleton Norwich NR14 8JA

### Report of the Executive Committee - Year ended 31 December 2023

#### Structure, Governance and Management

CPRE Norfolk is governed by its Constitution and Rules which were adopted in 1933 and registered with the Charity Commission (registration number 210706) on 5 August 1964. The Constitution was last updated in 2019.

A county tier of the national environmental organisation Campaign to Protect Rural England, CPRE Norfolk is part of and works alongside CPRE nationally and regionally but is a separate registered charity. It is a membership organisation with around 920 members and supporters who subscribe or give regular donations. They include individuals, families, parish and town councils and other local amenity bodies.

The charity has an Executive Committee of Trustees with a wide range of expertise, including planning, conservation, farming and landscape, as well as management and charity governance. Vacancies are advertised through regular e-bulletins and newsletters and in the local press.

CPRE Norfolk has an office in Norwich and has a staff of three part-time employees and a part-time Planning Campaigns Consultant.

The branch has a Volunteers Policy and actively encourages the contribution and involvement of volunteers of all ages and backgrounds.

### Report of the Executive Committee - Year ended 31 December 2023

### **Objectives and Activities**

CPRE Norfolk (also known as The Norfolk branch of the Campaign to Protect Rural England) exists to promote the beauty, tranquillity and diversity of rural Norfolk by encouraging the sustainable use of land and other natural resources in town and country. As an independent voice for the landscape, we monitor 'the big picture' of how the land, coast, skies and communities of Norfolk are being affected by development and we engage with decision-makers on a regular basis. In particular we encourage Norfolk MPs, councillors, planning departments and other decision makers to support the countryside, safeguard precious and protected areas, promote urban renewal, restrict development on greenfield sites, protect country lanes and footpaths, preserve rural tranquillity and dark skies. We focus on promoting positive solutions to support the long-term future of Norfolk and its precious countryside.

We provide independent responses to large-scale planning issues, ensuring that development and growth proposals take into account the social, aesthetic, environmental and economic benefits of the countryside. Backed by in-depth research and many years of collective experience, we give evidence at Public Inquiries into complex and long-running Norfolk planning debates and we provide planning support to parish councils, conservation groups and individuals across the county, running seminars and conferences on planning and other issues affecting the countryside. Through the CPRE Awards we reward excellence in best practice of countryside conservation and architectural design which limits the carbon footprint and work to highlight and improve public understanding of exemplary environmental projects.

Further information on the charity's history, objectives and current activities are available from our website www.cprenorfolk.org.uk

### Report of the Executive Committee - Year ended 31 December 2023

#### **Achievements and Performance**

During 2023 the amount of challenges we have faced has remained very varied, with proposals continuing to be promoted for new developments that we consider are poorly formulated, and will do much damage to Norfolk's countryside. And as always, we have striven to keep a balanced view and work with others to see improvements made to proposed schemes, and in some cases campaigning to have them overturned.

We continue to report progress to our members via regular newsletters, and our website is kept up to date and relevant. We continue to work with partners too.

Like many other charities have had challenges in growing membership, and in recruiting volunteers and new trustees. We will continue to seek to strengthen our team.

We were very pleased that the outcome of our challenge to the Greater Norwich Local Plan met with some changes that we feel are positive, particularly the reduction in the 'buffer' number added to the housing targets, which reduces the amount of unnecessary land being allocated for development. We have commissioned research evidencing the low delivery of social housing, and are working with our colleagues in the Suffolk and Essex branches on a joint report into the proposals to cable (via pylons) the new green energy production to Tilbury.

Much of the work we do does not yield results for a number of years, and we continue with many campaigns and projects that we expect to yield results in the future. These include housing, the climate, planning law and road building to name a few.

As always, we rely heavily on our small team and we are once again very grateful to them for all their hard work during this year.

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Christopher Dady Chair April 2024

### Report of the Executive Committee - Year ended 31 December 2023

### **Financial Review**

The Financial Statements for the year ended 31st December 2023 indicate a deficit of £28,374 [2023 deficit - £11,525]

#### **Income and Expenditure**

Operating a countryside charity, with all the pressures that there are on the environment of Norfolk, can be an expensive operation. However, while we have unrestricted financial reserves created from the past generosity of our supporters, we pursue our medium- and longer-term objectives.

In 2023 we invested £49,846 directly into our charitable activities while minimising costs and still achieving important gains. But with an income from members and fund-raising of only £21,472, this involved a reduction in our cash and readily available reserves of £28,374.

Many charities are facing difficult decisions as how they deliver their objectives for the public benefit. The Trustees of CPRE Norfolk have resolved to continue their key programmes while they are able to fund them.

In order to address the shortfall in regular income over necessary expenditure, the Trustees are seeking further volunteers and fresh board membership, to raise our membership, to increase regular income and be more effective in making more people in Norfolk aware of our aims. There is considerable competition for the skills and time that such people provide and we look to our membership and supporters to help us more where they can. If you can assist by volunteering or serving as a Trustee, please consider investing just a little time that we may keep the unique nature of Norfolk for the future.

#### **Reserves**

Our total charitable funds stand at £170,422 [2022 - £198,796]

#### Plans for future periods

It remains the Trustees' intention to maintain the current high-profile policies to safeguard and protect the countryside of Norfolk and our reserves policy, as indicated in the funds statement, is set to provide for continuing and longer-term support for those objectives.

#### **Independent Examination of Accounts**

The trustees are grateful to Shirley Webb, MAAT, of "Make It Count" who is the Independent Examiner. Shirley has also assisted with preparation of these Financial Statements and provided accountancy advice. The Trustees will seek to reappoint Shirley Webb as the Independent Examiner for 2024 and a resolution will be proposed at the Annual General Meeting.

George Ridgway FCA ACiM Honorary Treasurer, April 2024

### Independent Examiner's Report to the members - Year ended 31 December 2023

### Respective Responsibilities of Trustees and Examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to

- Examine the accounts under section 145 of the Charities Act,
- To follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b)) of the Charities Act; and
- To state whether particular matters have come to my attention

### Basis of Independent Examiner's Statement

My examination was carried out in accordance with General Directions given by the Charity Commission.

An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

### Independent Examiner's Statement

In connection with my examination, no matter has come to my attention:

- 1. which gives me reasonable cause to believe that in any material respect the requirements
  - to keep accounting records in accordance with section 130 of the Charities Act
  - to prepare accounts which accord with the accounting records and comply with theaccounting requirements of the Charities Act have not been met; or
- 2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Signed

Date 30th March 2024

Shirley Webb MAAT Director Make It Count (Accountancy Services) Ltd 3 Malleson Place East Carleton NR14 8JA

## Statement of Financial Activities for year ended 31st December 2023

| Income and Endowments from:               | Note   | Restricted<br>£ | Unrestricted<br>£ | Total<br>Funds<br>2023<br>£ | Total<br>Funds<br>2022<br>£ |
|---|--------|-----------------|-------------------|-----------------------------|-----------------------------|
|   |        | 2 000           | 10.000            | 20.000                      | 50.400                      |
| Donations and Legacies                    | 1<br>2 | 2,000           | 18,096<br>726     | 20,096<br>726               | 50,486                      |
| Fundraising Income<br>Investment income   | 2      |                 | 650               | 650                         | 1,008<br>379                |
| Other                                     | 5      |                 | 050               | 050                         | 579                         |
| Total Income                              |        | 2,000           | 19,472            | 21,472                      | 51,873                      |
| Expenditure on:                           |        |                 |                   |                             |                             |
| Charitable Activities:                    | 4      | 3,101           | 43,635            | 46,736                      | 60,761                      |
| Raising Funds                             |        |                 |                   |                             |                             |
| Fund-raising and publicity costs<br>Other | 5      |                 | 1,900             | 1,900                       | 1,162                       |
| Governance costs                          | 6      |                 | 1,210             | 1,210                       | 1,475                       |
| Total Expenditure                         |        | 3,101           | 46,745            | 49,846                      | 63,398                      |
| Net income/(expenditure)                  |        | (1,101)         | (27,273)          | (28,374)                    | (11,525)                    |
| Transfers between funds                   |        |                 |                   |                             |                             |
| Other Recognised Gains/Losses             |        |                 |                   |                             |                             |
| Net movement in funds                     |        | (1,101)         | (27,273)          | (28,374)                    | (11,525)                    |
| Reconciliation of Funds:                  |        |                 |                   |                             |                             |
| Total Funds brought forward               |        | 2,844           | 195,952           | 198,796                     | 210,321                     |
| Total Funds carried forward               |        | 1,743           | 168,679           | 170,422                     | 198,796                     |

## Statement of Assets and Liabilities - Year ended 31 December 2023

| Fixed Assets<br>Intangible Assets<br>Tangible Assets<br>Heritage Assets<br>Investments<br>Total Fixed Assets | Note<br>7 | Restricted<br>£ | Unrestricted<br>£<br>44,028<br>44,028 | Total<br>Funds<br>2023<br>£<br>44,028<br>0<br>0<br>0<br>44,028 | Prior<br>year<br>2022<br>£<br>46,568<br>0<br>0<br>49,172 |
|--|-----------|-----------------|---------------------------------------|--|--|
| Current Assets<br>Stocks   | 8         |                 | 1,022                                 | 1,022  | 278  |
| Debtors & Prepayments<br>Investments:  |           |                 | 1,022                                 | 1,022  | 270  |
| Cash at Bank and in hand   |           | 1,743           | 124,313                               | 126,056  | 152,550  |
| Total Current Assets   |           | 1,743           | 125,335                               | 127,078  | 152,828  |
| <b>Current Liabilities</b><br>Creditors: Amounts falling due within  | 9         |                 |                                       |  |  |
| one year<br>Accrued Accounting fees  |           |                 | 630                                   | 630  | 600  |
| Other Accruals   |           |                 | 54                                    | 54   | 0  |
| Total Current Liabilities  |           | 0               | 684                                   | 684  | 600  |
| Creditors: Amounts falling due after<br>more than one year<br><b>Total Net Assets or Liabilities</b>         |           | 1,743           | 168,679                               | 0 170,422  | 0<br>198,795   |
| The Funds of The Charity<br>Endowment Funds  |           |                 |                                       | 0  | 0  |
| Restricted Funds   |           |                 |                                       | 0  | 0  |
| Unrestricted Funds   |           | 1,743           | 168,679                               | 170,422  | 198,795  |
| Total Charity Funds  |           | 1,743           | 168,679                               | 170,422  | 198,795  |

### Notes to the Accounts - Year ended 31 December 2023

| Membership:<br>CPRE subscription<br>Legacies<br>Friends<br>Donations<br>Appeal / Awards<br>Grants<br>Miscellaneous | Restricted<br>£<br>1 Donations and Legacies<br>2,000* | Unrestricted<br>£<br>15341<br>0<br>0<br>2,336<br>0<br>0<br>419 | Total<br>2023<br>£<br>15,341<br>0<br>2,336<br>0<br>2,000<br>419 | Total<br>2022<br>£<br>15,691<br>27,000<br>0<br>2,869<br>1,750<br>3,000<br>176 |
|--|---|--|---|---|
|  | 2,000   | 18,096   | 20,096  | 50,486  |
| Sales of Goods<br>Events<br>100 Club   | 2 Fundraising Income                                  | 646<br>80<br>0<br>726  | 646<br>80<br>0<br>726   | 528<br>0<br>480<br>1,008  |
|  | 3 Investment Income                                   |  |   |   |
| Bank interest  |   | 650  | 650   | 379   |
|  | 0   | 650  | 650   | 379   |
|  | 4 Charitable Activities                               |  |   |   |
| Salaries   | 2,101   | 27,585   | 29,686  | 21,643  |
| Rent/Rates & Utilities   |   | 2,096  | 2,096   | 1,706   |
| Insurance  |   | 1,308  | 1,308   | 1,073   |
| Repairs and renewals   |   | 10   | 10  | 65  |
| Stationery   |   | 14   | 14  | 124   |
| Postage  |   | 16   | 16  | 39  |
| Telephone / Broadband  |   | 362  | 362   | 563   |
| Bank Charges   |   | 61   | 61  | 162   |
| Employee expenses  |   | 148  | 148   | 145   |
| Volunteer expenses   |   | 100  | 100   | 98  |
| Recruitment advertising  |   | 0  | 0   | 1,239   |
| Fundraiser commission & exp  |   | 0  | 0   | 420   |
| Small Grants<br>Legal & Professional (exceptions)  | 1,000   | 0<br>0   | 1,000   | 0<br>0  |
| Project Consultants Fees   | Jilatj  | 9,080  | 9,080   | 0<br>18,717   |
| Planning Consultant Expenses   | s   | 9,080<br>117   | 9,080<br>117  | 387   |
| i lanning consultant expense.  |   | 11/  | 11/   | 507   |

| V4N Expenses                    |       | 195    | 195    | 2,387  |  |  |  |
|---------------------------------|-------|--------|--------|--------|--|--|--|
| Subscriptions/regional levy     |       | 0      | 0      | 20     |  |  |  |
| Light Pollution                 |       | 3      | 3      | 2      |  |  |  |
| Depreciation/Amortisation       |       | 2,540  | 2,540  | 2,604  |  |  |  |
|                                 | 3,101 | 43,635 | 46,736 | 60,761 |  |  |  |
| 5 Raising                       | Funds |        |        |        |  |  |  |
| Meetings                        |       | 205    | 205    | 120    |  |  |  |
| Gifts & Prizes (incl. 100 Club) |       | 0      | 0      | 406    |  |  |  |
| Printing (Incl. communications) |       | 636    | 636    | 679    |  |  |  |
| Planning                        |       | 22     | 22     | 0      |  |  |  |
| Awards                          |       | 0      | 0      | 0      |  |  |  |
| Events                          |       | 1,037  | 1,037  | 0      |  |  |  |
|                                 | 0     | 1,900  | 1,900  | 1,162  |  |  |  |
|                                 |       |        |        |        |  |  |  |
| 6 Governance costs              |       |        |        |        |  |  |  |
| Committee expenses inc Misc     |       | 545    | 545    | 613    |  |  |  |
| AGM                             |       | 35     | 35     | 262    |  |  |  |
| Accountancy                     |       | 630    | 630    | 600    |  |  |  |
| Legal & Professional            |       | 0      | 0      | 0      |  |  |  |
|                                 | 0     | 1,210  | 1,210  | 1,475  |  |  |  |

\* The £2,000 grant from JJM Fund was made by the charity, The Talent Fund (www.thetalentfund.org).

## Analysis of Opening and Carrying Amounts - Year ended 31 December 2023

| Notes  | 0                            | Leasehold<br>Land and<br>Buildings | Plant and<br>Machinery | Fixtures,<br>Fittings &<br>Equipment | Total     |
|--|------------------------------|------------------------------------|------------------------|--------------------------------------|-----------|
| 7 Tangible Fixed Assets<br>Cost or Valuation | £                            | £                                  | £                      | £                                    | £         |
| At beginning of the Year                     | 58,712                       | 0                                  | 0                      | 4,427                                | 63,139    |
| Additions                                    | 50,712                       | 0                                  | 0                      | 7,727                                | 03,135    |
| Disposals                                    |                              |                                    |                        |                                      | 0         |
| Revaluations                                 |                              |                                    |                        |                                      | 0         |
| Transfers                                    |                              |                                    |                        |                                      | 0         |
| At End of the Year                           | 58,712                       | 0                                  | 0                      | 4,427                                | 63,139    |
| Depreciation and Impairment                  |                              |                                    |                        |                                      |           |
| At beginning of the Year                     | 12,911                       |                                    | 0                      | 3,660                                | 16,571    |
| Disposals                                    |                              |                                    |                        |                                      | 0         |
| Depreciation                                 | 2,348                        |                                    |                        | 192                                  | 2,540     |
| Impairment                                   |                              |                                    |                        |                                      | 0         |
| Transfers                                    |                              |                                    |                        |                                      | 0         |
| At End of the Year                           | 15,259                       | 0                                  | 0                      | 3,852                                | 19,111    |
| Net book value at beginning of the year      | 45,801                       | 0                                  | 0                      | 767                                  | 46,568    |
| Net book value at end of the year            | 43,453                       | 0                                  | 0                      | 575                                  | 44,028    |
| 8 Current Assets                             |                              |                                    |                        |                                      |           |
| Current Assets                               |                              |                                    |                        |                                      |           |
| Debtors                                      |                              |                                    |                        | _                                    | 0         |
|  |                              |                                    |                        | -                                    | 0         |
| Cash and Bank Deposits                       |                              |                                    |                        |                                      |           |
|  |                              |                                    |                        |                                      | 126,056   |
|  |                              |                                    |                        | _                                    | 126,056   |
|  |                              |                                    |                        |                                      |           |
| Prepayments                                  | W DenisTrus                  |                                    | •                      | ct 23                                | 132       |
|  | NFU Liability                |                                    |                        |                                      | 75        |
|  | 100 Club unp<br>Holford Advo | -                                  |                        | so novmont                           | 65<br>750 |
|  | Holloru Auve                 | Juduy 2024 p                       | loject auvant          | e payment                            |           |
|  |                              |                                    |                        | -                                    | 1,022     |
| 9 Current Liabilities                        |                              |                                    |                        |                                      |           |
| Current Liabilities                          |                              |                                    |                        |                                      |           |
| Accruals                                     | HMRC and P                   |                                    |                        |                                      | 54        |
|  | Accounts & I                 | ndependent                         | Examiners Fe           | ee -                                 | 630       |

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## Outline Summary of Fund Movements - Year ended 31 December 2023

| Fund name   | Fund balances<br>brought forward | Income | (Expenditure) | Transfers | Gains and<br>(Losses) | Fund Balances<br>Carried Forward |
|---|----------------------------------|--------|---------------|-----------|-----------------------|----------------------------------|
|   | £                                | £      | £             | £         | £                     | £                                |
| Designated for the<br>operational offices<br>and headquarters   | 45,801                           |        | (2,348)       |           |                       | 43,453                           |
| Projects incl. V4N,<br>Planning &<br>Consultancy 2017 -<br>2024 | 39,447                           |        | (14,212)      |           |                       | 25,235                           |
| Exceptional Fund  | 0                                |        |               |           |                       | 0                                |
| Restricted Fund for<br>Pre-School Wilding                       | 0                                | 2,000  | (1,000)       |           |                       | 1,000                            |
| Restricted fund<br>CPRE Grant for<br>renewal                    | 2,844                            |        | (2,101)       |           |                       | 743                              |
| All Other<br>Unrestricted Funds                                 | 110,704                          | 19,471 | (30,184)      |           |                       | 99,991                           |
| Total Funds   | 198,796                          | 21,471 | (49,845)      | 0         | 0                     | 170,422                          |

### Acknowledgement of Donors, Patrons and Sponsors - Year ended 31 December 2023

CPRE Norfolk would like to thank all our members, friends, supporters and volunteers for their invaluable contribution to the charity's success in 2023.

#### Patrons 2023

Sir Nicholas Bacon Bt. Charles Barratt Ivor Braka The Marquess of Cholmondeley Thomas Cook The Reverend Paul Gismondi The Earl of Leicester Sir Rupert Mann Professor Timothy O'Riordan, OBE Lady Walpole

Other Patrons have asked to remain anonymous.

#### **Ambassadors 2023**

Patrick Barkham John Bullard Kit Martin CBE Gerard Stamp